

Delivering value to investors by building a global well-diversified portfolio of sustainable businesses and assets in the infrastructure sector

Essential Businesses and Assets

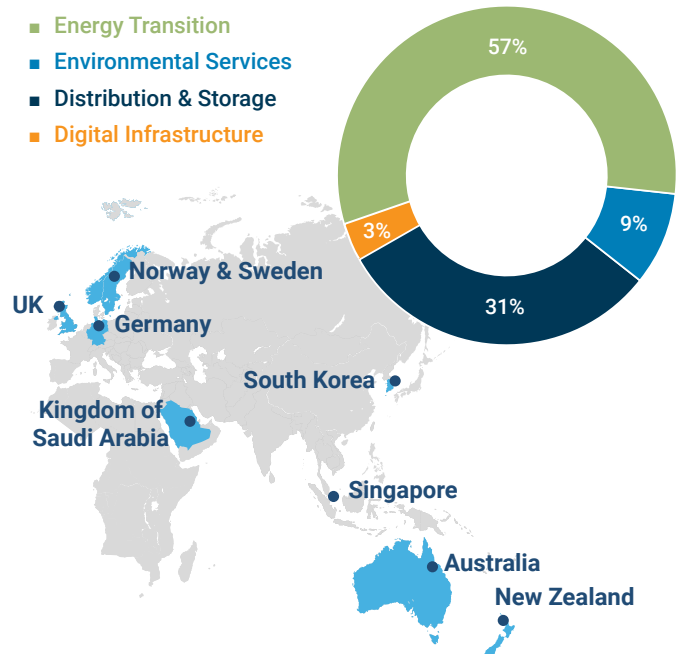
Energy Transition	<p>Sole producer and retailer of piped town gas in Singapore</p> <p>Produces and supplies 13% of commercial power in Singapore</p>
Environmental Services	<p>Manages over 21% of total water supply in Singapore</p> <p>Treats more than 35% of Singapore's incinerable waste</p>
Distribution & Storage	<p>Sole local manufacturer and distributor of liquefied chlorine gas for water treatment in Australia</p> <p>Largest public bus operator in Victoria, Australia</p>
Digital Infrastructure	<p>Maintains c.31% of global maintained subsea cable length</p> <p>Market-leading positions across a complementary suite of subsea services</p>

BUSINESSES AND ASSETS

15

ASSETS UNDER MANAGEMENT

\$S\$9.1b



Strategies for Sustained Earnings



Invest – Divest – Reinvest approach with discipline

Drive Operational Excellence to strengthen cashflows

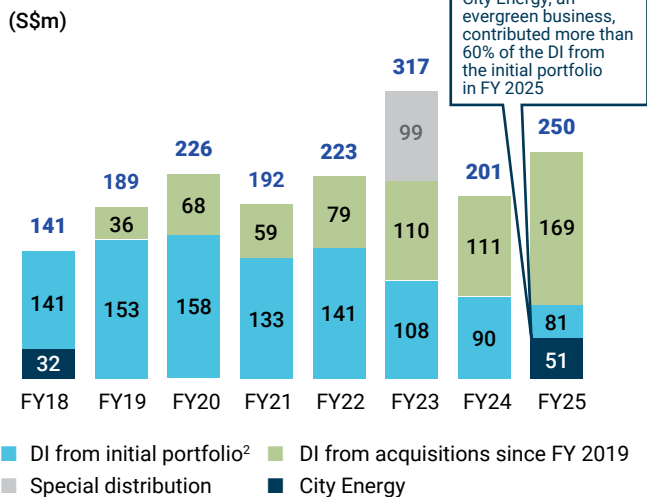
Deliver sustainable distributions and growth in Total Unitholder Return

Positioned to capture long-term demand driven by secular trends

- 1 Energy Transition & Climate Change**
Decarbonisation initiatives drive investment in **energy transition** and other **green infrastructure**
- 2 Rapid Urbanisation**
Urban population growth drives demand for **utilities, transportation and essential product distribution**; emphasis on circular economy
- 3 Digitalisation & Growing AI Adoption**
Global expansion in AI underpins projected investment growth in **fibre connectivity, data centres, power generation** and **grid infrastructure**

Disciplined Investment and Value Creation Track Record

KIT Reported Distributable Income¹



Value Creation Track Record

Achieved growth in distributable income and stronger quality of earnings through **acquisitions** and **value creation initiatives**, replacing declining income from expiring concessions



City Energy

▲ 95% EBITDA growth

FY 2021 - FY 2005



Ixom

▲ 58% EBITDA growth

FY 2019 - FY 2025⁴



Philippine Coastal

▲ 85% EBITDA growth³

FY 2021 - FY 2024

> 18 Years

of Infrastructure investment and management track record

96.0%

Total return since KIT's trading commencement in 2015⁵, vs c.61% for FSTREI index in the same time period



Highest Return to Shareholders over Three Years; Overall sector winner in Basic Materials Category



Significant commitment to Australia's trade and investment through strategic business alliances

Building the Foundation for a Sustainable Future

Capacity to treat >35%

of Singapore's municipal incinerable waste

Processing

>421,000m³/day

more than 20% of Singapore's water supply

Renewables exposure

~1,300 MW

of renewable energy capacity in Europe



City Energy

1.6 million m³/day capacity

Sole producer and retailer of piped town gas in Singapore with >910,000 residential, commercial and industrial customers



Go by City Energy

~5,000 EV charging lots

Exclusive rights secured to extend electric vehicle (EV) charging services in private residential and mixed developments in Singapore



- Keppel Seghers Ulu Pandan NEWater Plant
- SingSpring Desalination Plant
- Keppel Marina East Desalination Plant

>421,000 m³/day

Water processing capacity



- Senoko Waste-to-Energy Plant
- Keppel Seghers Tuas Waste-to-Energy Plant
- Eco Management Korea

>3,500 tonnes/day

Waste incineration capacity in Singapore and South Korea; Eco Management Korea owns a landfill in Yeongnam

Energy Transition



Keppel Merlimau Cogen Plant

~1,300 MW

Power generation capacity supplying >10% of Singapore's electricity needs



Aramco Gas Pipelines Company

20-years

Lease-and-leaseback agreement supports the energy transition of the Saudi economy



Wind Farms Portfolio

With combined 740 MW capacity

Comprising four wind farms in Sweden and Norway and an offshore wind farm located in the North Sea off the coast of Germany



German Solar Portfolio

529 MW combined capacity

Across Germany with ~55,000 bundled solar photovoltaic (PV) systems

Environmental Services



Ventura

>950 buses

The largest bus operator in Victoria, Australia, providing essential transport services in Melbourne



Ixom

Key local manufacturer and distributor

Of liquefied chlorine gas for water treatment in Australia, as well as supplier and distributor of key industrial and specialty chemicals in Australia and New Zealand

Distribution & Storage



Global Marine Group

Leading independent solutions provider

Operating six specialised vessels servicing the global subsea cable maintenance and installation market

Digital Infrastructure



Notes:

1. Based on audited numbers.
2. FY 2018 KIT portfolio comprised City Energy, Keppel Merlimau Cogen Plant, Senoko and Tuas WTE, Ulu Pandan NEWater plant and SingSpring Desalination Plant.
3. Divestment of Philippine Coastal was completed on 20 March 2025.
4. Based on Ixom's full year results for their financial year ended 30 September 2025.
5. Source: Bloomberg, for the period 19 May 2015 to 31 December 2025 assuming dividends are reinvested.

For more information

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